



3Q-FY2025 Financial Results (Apr. 2025- Dec. 2025)

NIRECO

Cautionary Statement

This document includes forward-looking statements that reflect management's current assumptions and expectations of future events, and accordingly, they are inherently susceptible to uncertainties and changes in circumstances and are not guarantees of future performance. Actual results may differ materially, for a wide range of possible reasons, including general industry and market conditions and general international economic conditions.

(Stock Code: 6863)
February 13, 2026

3Q-FY2025 Summary

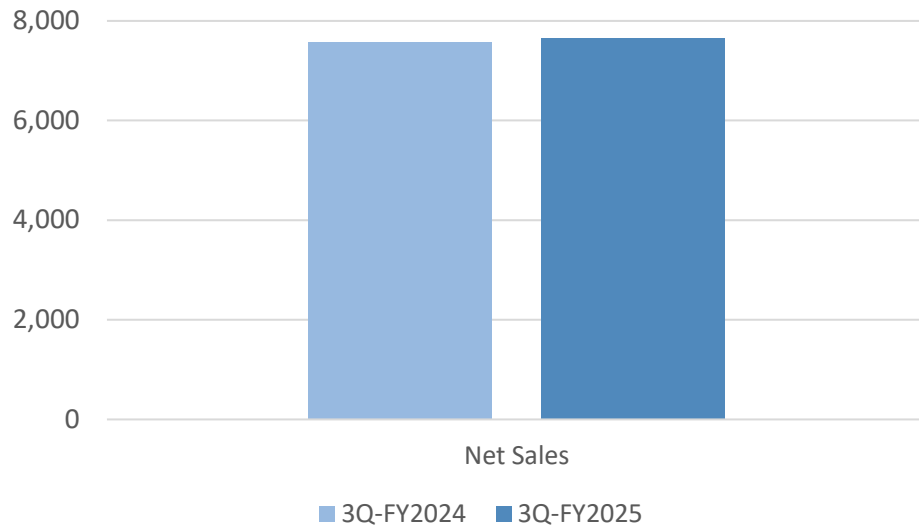
- Although net sales saw a slight increase YoY, profit items from operating profit downward declined.
- Due to the consolidation of Ohyo Koken Kogyo Co., Ltd. in the 3rd quarter, both orders received and order backlog increased significantly.
- Performance is progressing generally in line with expectations, and there are no changes to the earnings or dividend forecasts.

3Q-FY2025 Consolidated P&L

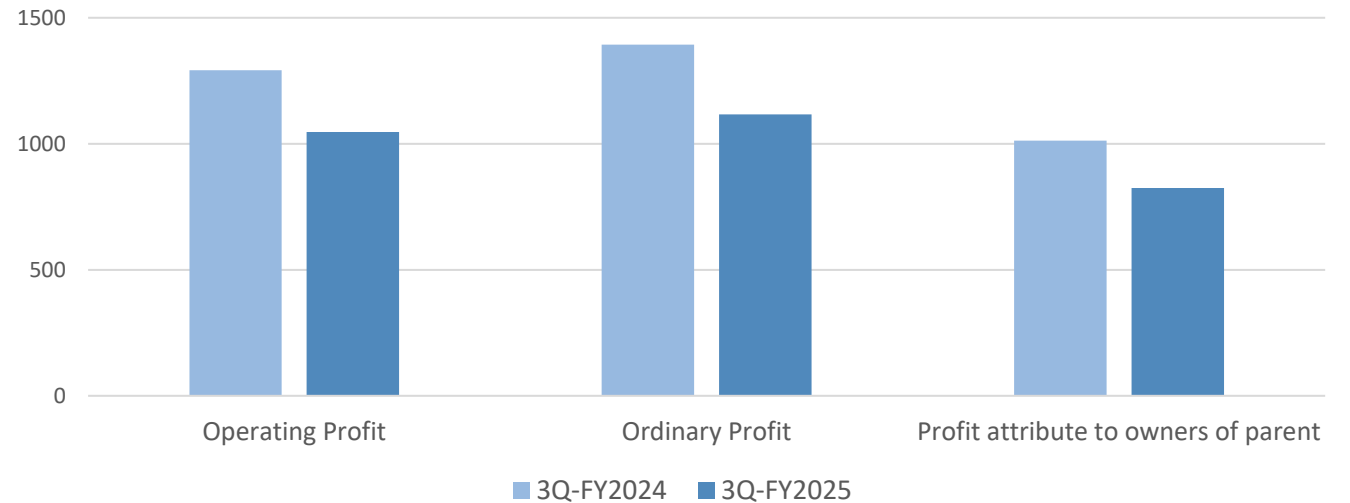
(Million JPY)

	3Q-FY2024 (Apr.2024-Dec.2024)	3Q-FY2025 (Apr.2025-Dec.2025)	YoY
Net Sales	7,570	7,646	1.0%
Operating Profit	1,292	1,047	-18.9%
Ordinary Profit	1,393	1,116	-19.9%
Profit attribute to owners of parent	1,013	824	-18.7%

(Million JPY)



(Million JPY)



3Q-FY2025 – Segment Results

(Million JPY)

	3Q-FY2024 (Apr. 2024 – Dec. 2024) Sales	3Q-FY2024 (Apr. 2024 – Dec. 2024) Segment Profit	3Q-FY2025 (Apr. 2025 – Dec. 2025) Sales	3Q-FY2025 (Apr. 2025 – Dec. 2025) Segment Profit
Metals & Nonferrous Metals area	1,987	456	2,307	490
Functional film, Soft packaging materials area	2,024	553	1,890	481
Control Equipment Business	4,012	1,009	4,198	971
Inspection System Business	1,121	-42	1,127	-136
Optics Business	2,136	822	1,973	742
Others	300	-40	347	-17
Adjustment	-	-456	-	-512
Total	7,570	1,292	7,646	1,047

3Q-FY2025 Orders Received / Order Backlog

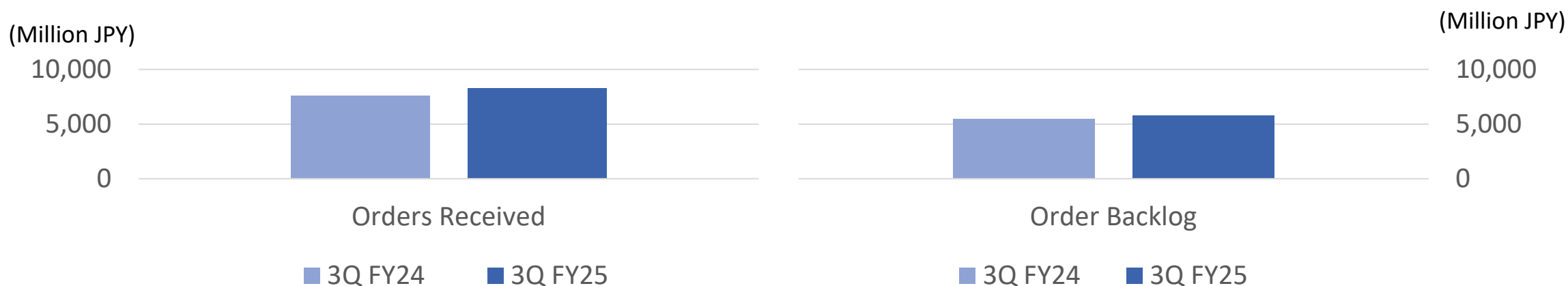
Orders decreased YoY in the Optics Business, while Control Equipment Business and Inspection System Business increased YoY. Due to the consolidation of Ohyo Koken Kogyo Co., Ltd., both total orders received and the order backlog grew significantly.

(Million JPY)

	3Q-FY2024 (Apr. 2024 – Dec. 2024)	3Q-FY2025 (Apr. 2025 – Dec. 2025)	YoY	FY2024 (Reference)
Orders Received	7,589	8,250	30.0%	10,465
Order Backlog	5,474	5,767	5.4%	5,163

*Orders received / Order backlog from Ohyo Koken Kogyo: 642 million JPY

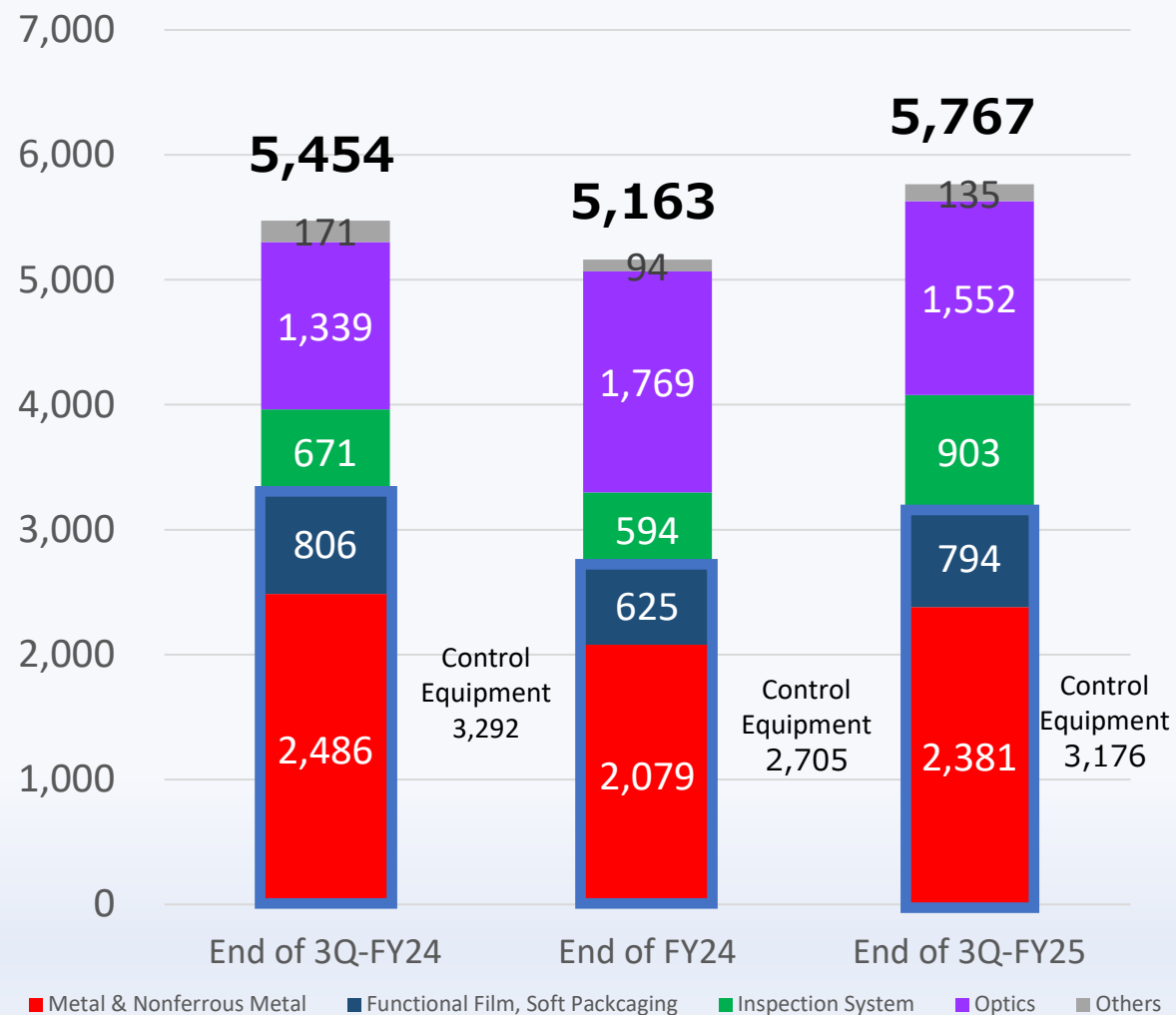
Breakdown: Inspection System Business: 444 million JPY, Optics Business: 198 million JPY



3Q-FY2025 Order Backlog by Segments

(Million JPY) (Million JPY)

	3Q-FY2024 (Apr. 2024 – Dec. 2024)	FY2024	3Q-FY2025 (Apr. 2025 – Dec. 2025)
Metals & Nonferrous Metals area	2,486	2,079	2,381
Functional film, Soft packaging materials area	806	625	794
Control Equipment Business	3,292	2,705	3,176
Inspection System Business	671	594	903
Optics Business	1,339	1,769	1,552
Others	171	94	135
Total Order Backlog	5,474	5,163	5,767



Balance Sheet

(Million JPY)

	End of FY24 (Mar. 31, 2025)		End of 3Q-FY25 (Dec. 31, 2025)		Change
Cash and deposits	4,815	24.9%	4,027	20.4%	- 787
Trade receivables	4,411	22.8%	4,273	21.7%	- 138
Inventories	3,915	20.2%	4,618	23.4%	+ 702
Other current assets	125	0.6%	96	0.5%	- 28
Current assets	13,267	68.6%	13,015	65.9%	- 252
Property, plant and equipment	3,970	20.5%	4,084	20.7%	+ 113
Intangible assets	100	0.5%	111	0.6%	+ 11
Investments and other assets	2,014	10.4%	2,524	12.8%	+ 509
Non-current assets	6,084	31.4%	6,719	34.0%	+ 634
Total assets	19,352	100.0%	19,735	100.0%	+ 382
Accounts payable - trade	506	2.6%	483	2.5%	- 22
Other current liabilities	1,446	7.5%	1,531	7.8%	+ 84
Current liabilities	1,953	10.1%	2,015	10.2%	+ 61
Non-current liabilities	726	3.8%	1,319	6.7%	+ 593
Total liabilities	2,679	13.8%	3,334	16.9%	+ 655
Total net assets	16,673	86.2%	16,400	83.1%	- 272
Total liabilities and net assets	19,352	100.0%	19,735	100.0%	+ 382

FY2025 Earnings forecast by segments (No change)

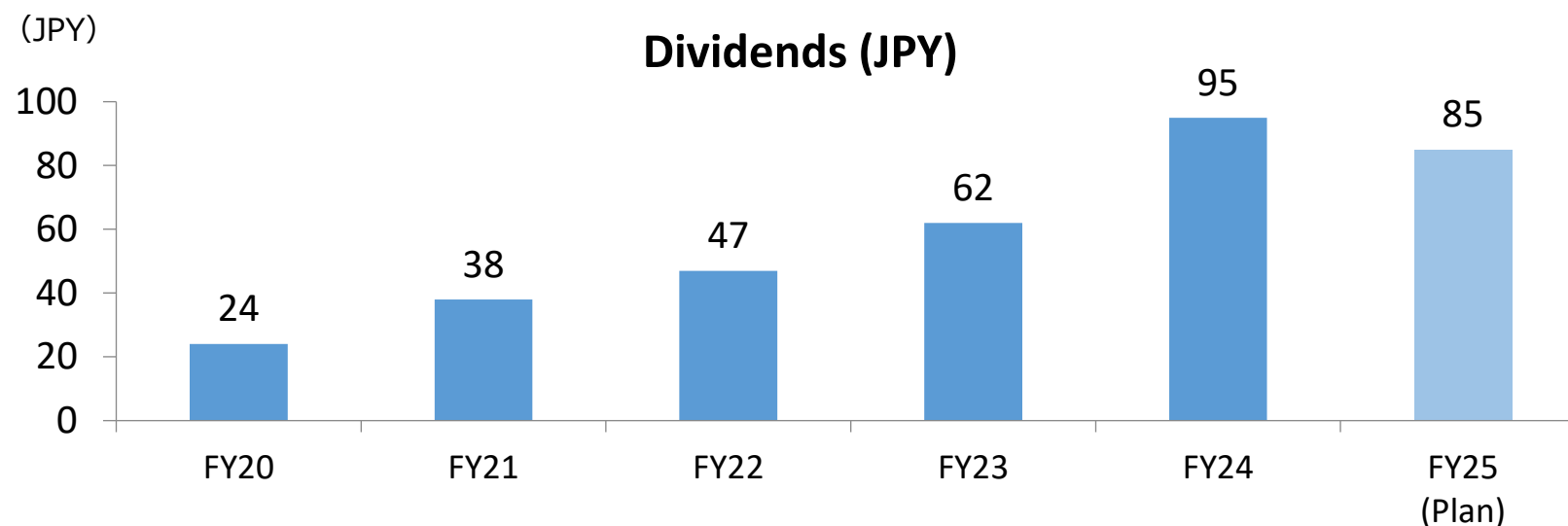
(Million JPY)

	FY2025 Sales Forecast	FY2025 Segment Profit Forecast	FY2025 Order Forecast
Metals & Nonferrous Metals area	3,250	650	3,500
Functional film, Soft packaging materials area	2,550	650	2,750
Control Equipment Business	5,800	1,300	6,250
Inspection System Business	1,800	120	1,700
Optics Business	3,000	1,100	2,600
Others	400	0	550
Adjustment	-	-670	-
Total	11,000	1,850	11,100

Shareholders' Return (No change)

Basic Policy : Consolidated dividend payout ratio of 45% or more and consolidated Dividend On Equity (DOE) capital ratio of 2.5% or more.

In 3Q-FY2025, the company repurchased 261,000 shares of its own stock.
The company will continue discussions on shareholder returns.



Net profit per share (JPY)	59.06	55.41	117.40	137.36	211.11	189.70*
Dividends (JPY)	24	38	47	62	95	85
Dividend Payout Ratio (%)	40.6	68.6	40.0	45.1	45.0	45.3
DOE	1.3%	2.0%	2.4%	3.0%	4.3%	3.7%

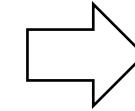
*The impact of share buybacks through December 31, 2025, is taken into account.

Main objectives for sustainable growth (Repost)

Strengthen our group to enable growth in any environment

Expand our market presence

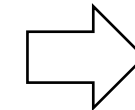
- Drive overseas expansion
- Strengthen Inspection system business and Optics business
- Exploit new fields of business through new-product development



**Expand & enhance
business foundations**

Technological advances

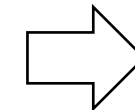
- Enhance image analysis technology for new product development
- Develop new products based on optical applications technology



**Enhance
competitive advantage**

Enhance organizational capabilities

- Improve profitability of existing businesses
- Maximize synergies by strengthening cooperation with the Group and outside partners
- Invest in human resources and infrastructure to strengthen competitiveness



**Reinforce
organizational base**

Medium-term Basic Policy (Repost)

Focus on profit-oriented approach

Improve business efficiency and strengthen profitability of the Control Equipment Business Division, which has a stable business foundation

Promote growth of Inspection System business and Optics business

Improving the business environment and strengthening investment in people for future growth

Pursue opportunities for discontinuous growth, including M&A

Nireco Group's Growth Strategy: Basic Approach



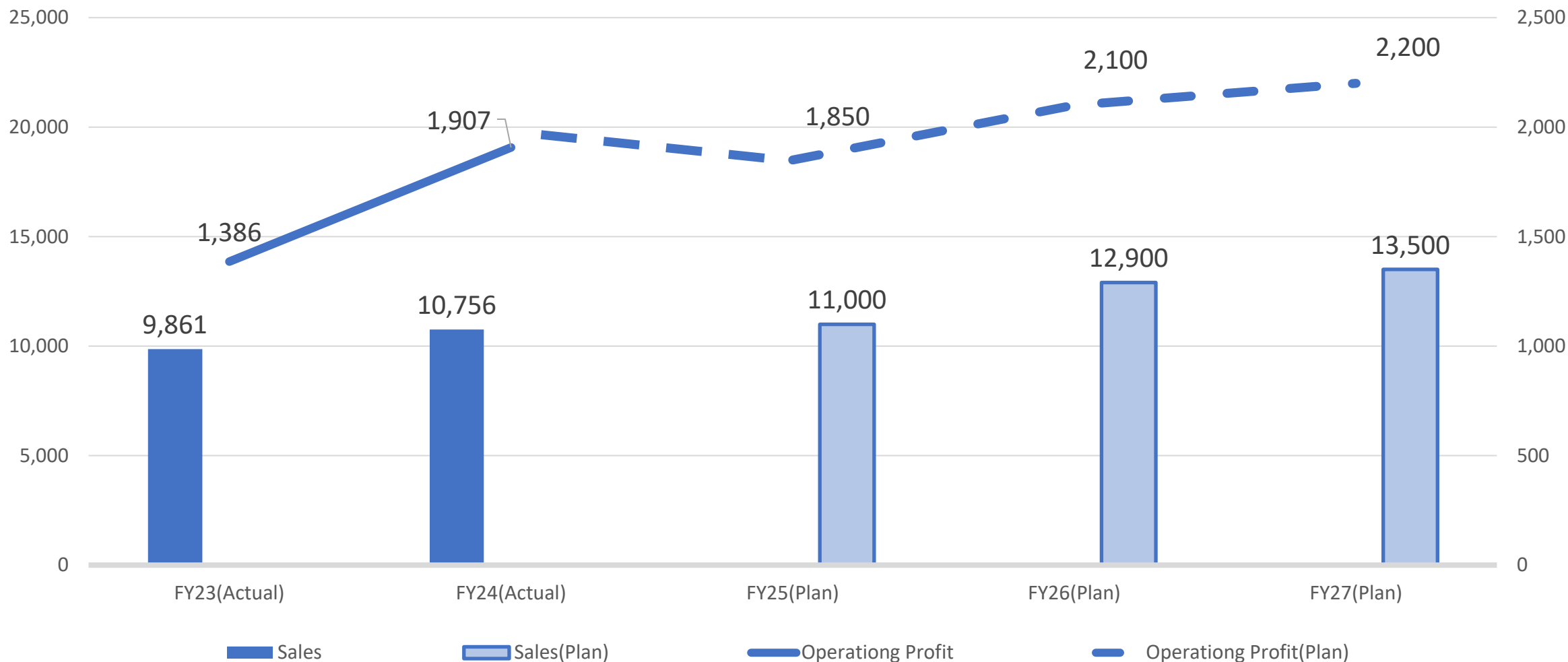
- Enhance the added value of the Control Equipment Business, our stable source of revenue, to secure robust cash flow.
- Expand the Optics Business in the semiconductor field as a key driver of future growth.
- Commercialize the Inspection Systems Business by focusing on next-generation power-generation fields such as perovskite solar cells.
- Accelerate growth and create synergies through strategic M&A activities.



By extending the company's revenue base from mature industries into high-growth sectors such as semiconductors, and by contributing to higher product quality and yield for its customers, the company enhances resource efficiency and advances sustainability across society.

Medium-Term Plan (Updated Nov.2025)

(Unit: JPY Million)



Medium-Term Targets (Combined Japan/overseas sales by business segment, Repost)



Nireco Group's Growth Strategy: Assessment of the Business Environment

Medium-Term Business Environment Outlook and Strategic Responses

- **Response to Changes in the External Environment**

Geopolitical tensions, decarbonization, supply-side constraints, demographic shifts, and advancements in digital technologies represent five major external forces impacting Japanese industries. Developing business strategies that appropriately address both the risks and the opportunities arising from these changes is essential.

- **Transformation of Industrial Structure**

Despite increasing uncertainty, Japanese industries are required to shift toward higher value-added structures through optimization of supply systems, expansion of business domains, and greater utilization of digital technologies.

- **Leveraging Digital Technologies**

Rapid progress in digital technologies and AI is driving significant structural changes across industries. In sectors such as electronics, media services, real estate, hospitality, and healthcare, digital transformation is expected to enhance value creation and generate new sources of demand.

- **Demographic Shifts and Labor Shortages**

As population aging accelerates and the working-age population continues to decline, labor supply constraints are becoming more severe. Investments in labor-saving and efficiency-enhancing technologies, along with broader adoption of digital solutions, are increasingly important.

- **Advancement of Decarbonization and Environmental Initiatives**

To achieve decarbonization, the expansion of clean-energy supply is essential. In the energy sector, optimizing production capacity and responding to increasing demand from data centers are key priorities.

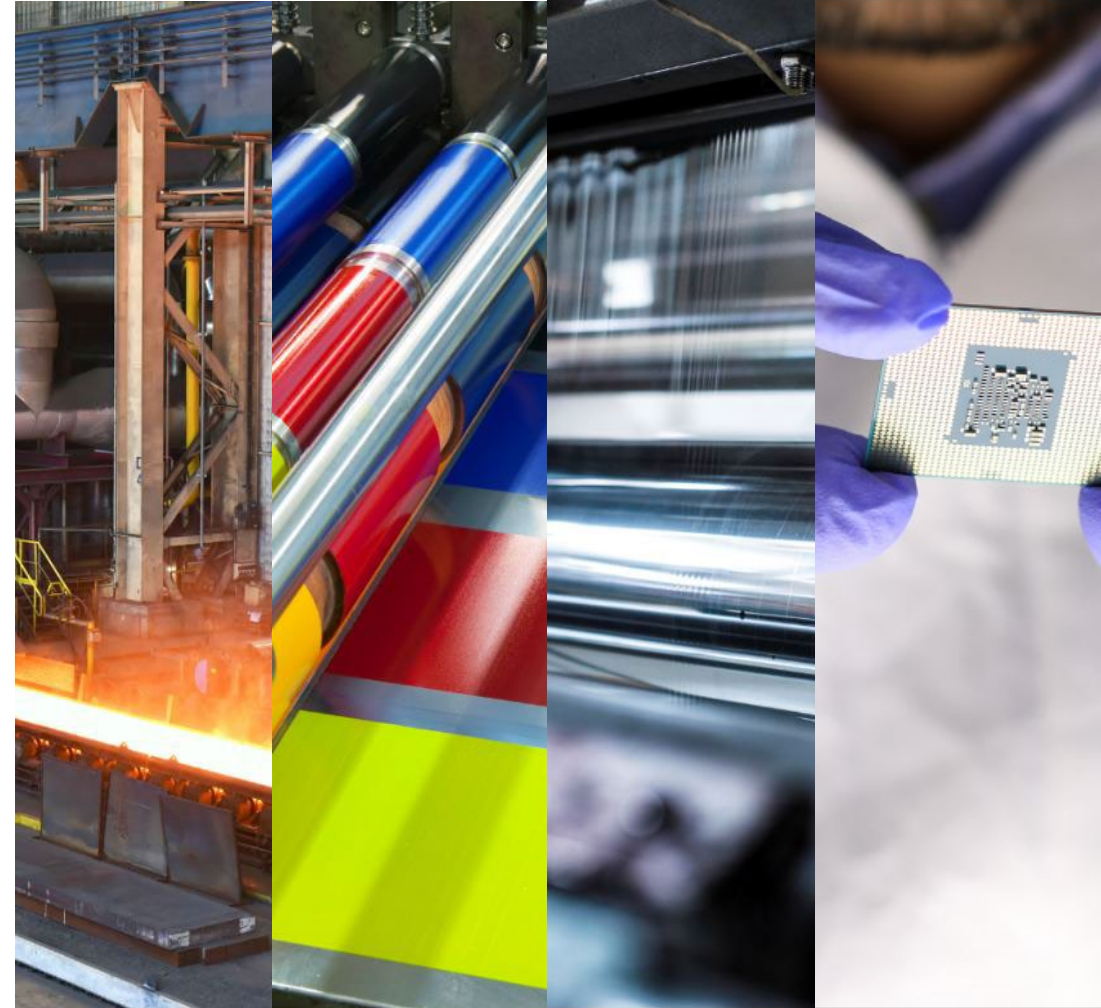
Reference: Mizuho Industrial Research – Medium-Term Outlook for Japanese Industries: Supply and Demand Trends and Required Business Strategies for the Next Five Years (2026–2030)
<https://www.mizuhobank.co.jp/corporate/industry/sangyou/pdf/1079.pdf>

Nireco Group's Growth Strategy: Key Action Keywords for Each Business Domain

- ◆ Digitalization (Optics Business)
- ◆ Value Enhancement (Control Equipment Business)
- ◆ Labor and Workforce Efficiency (Inspection Systems Business)



- ✓ In the semiconductor sector driven by AI, demand for optical components in the Optics Business is increasing. The Company aims to achieve growth through enhanced technical capabilities, expanded production capacity, and synergies within the Group.
- ✓ In the Control Equipment Business, the Company will further strengthen profitability by enhancing product value and expanding sales in the clean energy market.
- ✓ In the Inspection Systems Business, the company will respond to the growing demand for inspection of perovskite solar cells, other emerging power-generation technologies, and various industrial applications aimed at labor-saving.



Nireco Group's Growth Strategy: Initiatives of Group Companies in the Optics Business

Optics Businesses of Group Companies



Crystal
Manufacturing



Processing, Polishing,
and Evaluation



Thin-Film
Processing



Laser Equipment

Each Group company leverages its partnerships with customers to drive its own growth, while enhancing the Group's overall capabilities through the sharing of expertise.

Nireco Group's Growth Strategy

Optics Business:

- Semiconductor Market: The market size for DUV lasers used in semiconductor inspection equipment is expected to reach USD 65 million by 2030*¹ (CAGR: 10.1%). The Company is deeply involved in the DUV laser market for semiconductor inspection equipment through its laser equipment and optical components businesses. The Company is particularly focused on expanding production capacity for optical components, where demand is especially strong.
- For the mid-infrared optical components market, which is expected to reach USD 195 million by 2032 with a CAGR of 6.6%*², the Company provides products for the infrared market through crystal growth, processing, and thin-film fabrication processes.
- The Company is expanding its new laser products into fields where it can leverage its technical strengths and customer base, including high-precision measurement applications for the steel industry.
- The Company promotes quality and productivity improvements, as well as sales expansion activities, by leveraging personnel exchange and shared expertise among Group companies.

*1 : Reliable Research IQ. Global Wafer Inspection DUV Lasers Market Growth 2024-2030
<https://www.reliableresearchiq.com/wafer-inspection-duv-lasers-r2972805>

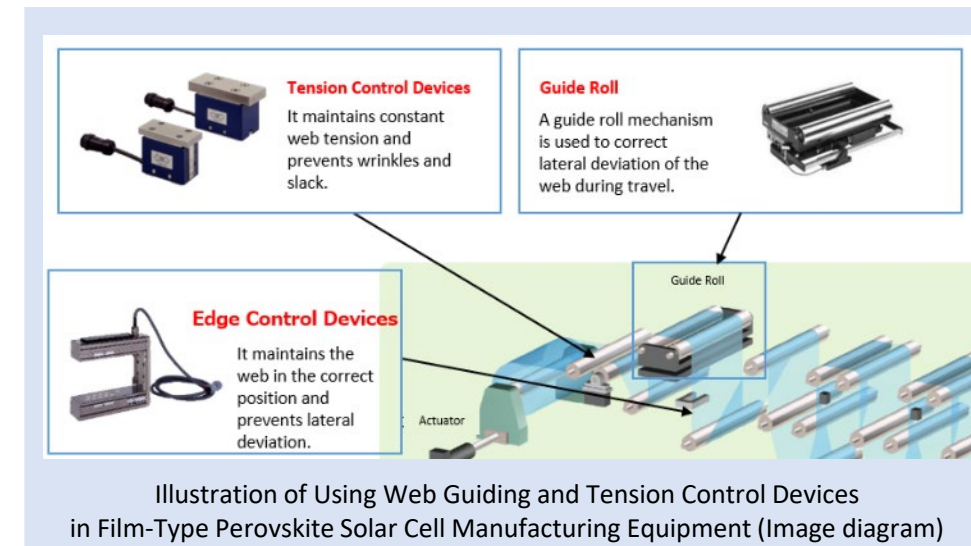
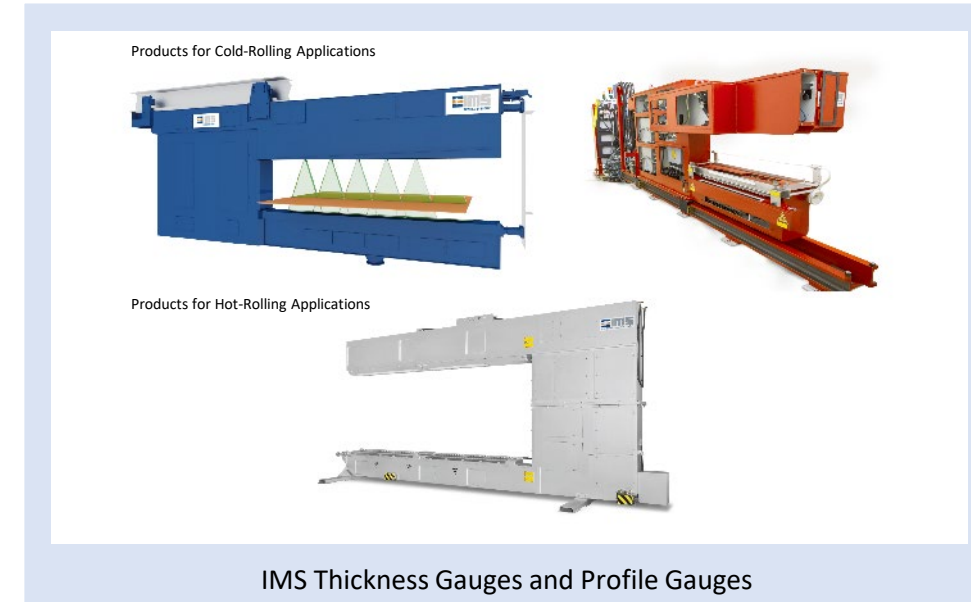
*2 : YH Research Market Share and Rankings of Leading Global Mid-Infrared Optical Component Companies 2026
<https://www.yhresearch.co.jp/reports/1257069/mid-infrared-optical-elements>



Nireco Group's Growth Strategy

Control Equipment Business:

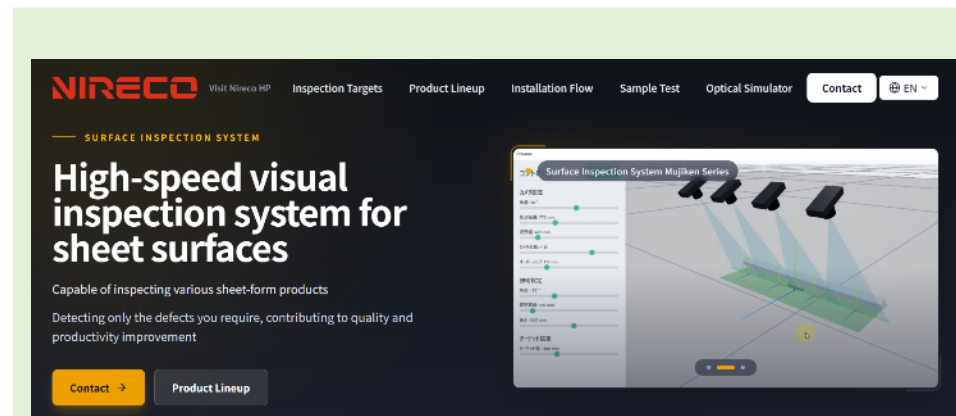
- The Company promotes various initiatives and sales activities aimed at maximizing product value.
- The Company focuses on sales of highly competitive products such as thickness gauges and profile gauges for high-grade steel manufacturing lines(steel industry).
- In collaboration with the Germany-based IMS Group, the Company is expanding its presence in growth markets such as the United States and India (steel industry).
- The Company develops and launches products that address control and inspection needs in the food packaging machinery industry (functional films and flexible packaging sector).
- To support manufacturing equipment for new power-generation technologies such as perovskite solar cells and all-solid-state batteries, the Company focuses on sales of edge-control and tension-control devices, including products from E+L (functional films and flexible packaging sector).
- The Company strengthens marketing that only it can provide—built through long-standing growth alongside customers—and advances development of next-generation products that solve production-site challenges through technology.



Nireco Group's Growth Strategy

Inspection System Business

- Technology development of surface inspection systems for new power-generation methods such as perovskite solar cells, including further enhancements in processing speed and functionality.
- Proposing a new AI-based surface inspection method to the steel industry, where Nireco has strong brand recognition.
- Solving challenges in the food processing industry, where further labor savings are required, through inspections enhanced with AI-based detection and classification capabilities.
- Proposing new quality evaluation methods using internal sensors for the agricultural product segment (vegetables and fruits), which aims to improve added value.
- Expanding sales through collaboration with the measurement business of OhyoKoken Kogyo Co., Ltd., which recently joined the Group.



Dedicated Website for Plain Surface Inspection Systems
<https://nireco-kensa.com/en>



OhyoKoken Kogyo Co., Ltd.
 Radiation Measurement Instruments
 (Partial Lineup)



Small Item
Monitoring System



Simple-Type Body Surface
Contamination Monitor

Nireco Group's Growth Strategy

Other Segments (Seibu Electric Co., Ltd.)

- Since Seibu Electric joined the Nireco Group in 2021, the development of electronic circuit boards within the company has accelerated.
- Seibu Electric's longstanding contract development and mass-production business is expanding through collaboration with Nireco's partner companies.
- The space-related business is also growing, including projects for JAXA.
- Collaboration discussions have begun with OhyoKoken Kogyo Co., Ltd., which recently joined the Group.



※Providing circuit boards
for other devices

NIRECO



Deep UV Fiber Laser Cygnus



High-precision laser measurement instrument
BFS series

OKEN



OhyoKoken Kogyo Co., Ltd.
Radiation Measurement Instruments
(Inspection System Business: Future consideration)

NIRECO

Reference Data

Company Profile

Company name	NIRECO Corporation
President & CEO	Shinichi Nakasugi
Head office	2951-4 Ishikawa-machi, Hachioji, Tokyo, Japan
Established	November 1950
Stock exchange listing	TSE Standard
Paid-in capital	3,094 million Japanese yen*
Number of employees (Consolidated)	466*
Net sales (Consolidated)	10,756 million Japanese yen (FY2024)

* As of March 31, 2025

History

1950	Nihon Regulator Co., Ltd. established in Chuo-ku, Tokyo
1979	Head office relocated to Hachioji, Tokyo
1984	Company name changed to NIRECO Corporation
1989	Registered on the OTC share market with the Japan Securities Dealers Association
1990	Acquired Miyota Seimitsu Co., Ltd.
1998	Acquired Nireco Taiwan Corporation following application for capital increase
2003	Nireco Automatic Controller (Shanghai) Co., Ltd. established in Shanghai, China
2004	Listed stocks on the JASDAQ Securities Exchange
2013	Transfer listed market to the Tokyo Stock Exchange JASDAQ (standard)
2014	Nireco Process Korea Co., Ltd. (NPK) established in Korea
2018	NPK acquired the land and buildings to establish a production system
2019	Acquired Kogakugiken Corp.
2021	Acquired SEIBU Electric Corp., a Japanese company
2022	Transfer to TSE Standard market due to restructuring of market tiers in the Tokyo Stock Exchange
2023	Nireco Process Korea Co., Ltd. Changed the corporate name to Nireco Korea Corporation
2024	Merged Miyota Seimitsu Co. Acquired KEIHIN KOMAKU Co., Ltd,
2025	Acquired Ohyo Koken Kogyo Co., Ltd.

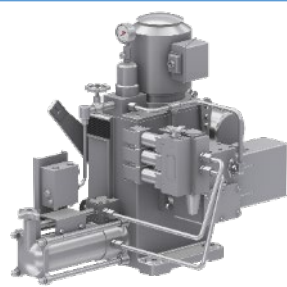
‘TECHNOLOGY & TRUST’

We provide products that utilize our advanced control, measurement and inspection technology and services that precisely match the needs of our customers. NIRECO grows together with its customers as a reliable partner and as a company that wins trust.

Furthermore, we will contribute to the realization of an affluent and sustainable society by widely applying the value created through our partnerships with society.

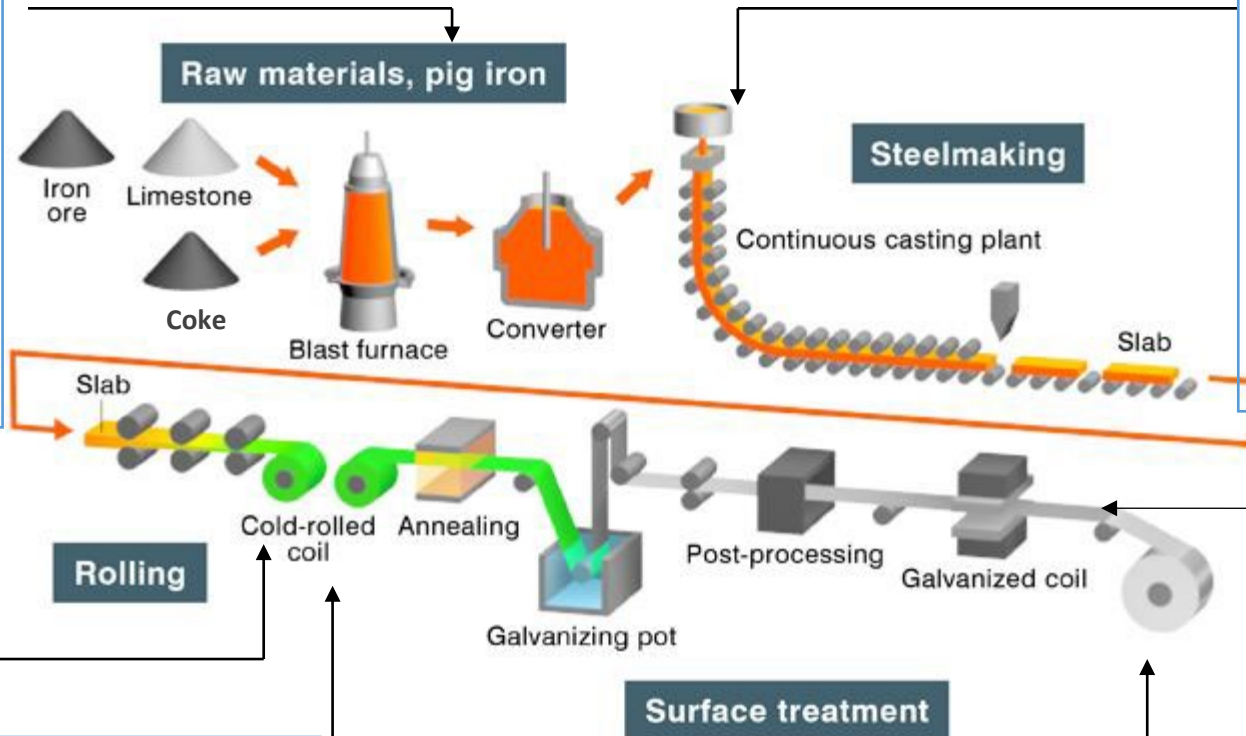
Control Equipment Business: Metals & Nonferrous Metals area

Markets automatic control equipment in several industries such as steel, metal, gas, chemical etc.



Electro-hydraulic Actuator

Controls pressure, flow rate and temperature inside blast furnace



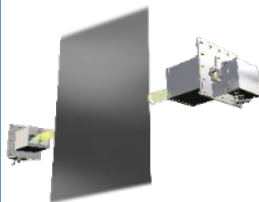
Eddy Current Level Meter

Eddy currents are used to measure the level of molten steel poured into a cast.



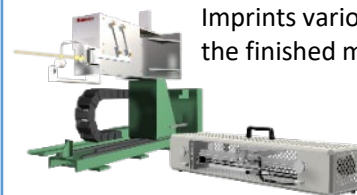
IMS Measurement systems

Measure the thickness and width of metal plates online.



Edge Position Control System

Controls the meandering of the steel strip traveling along the production line.



Automatic Marking System

Imprints various information on the finished metal product.

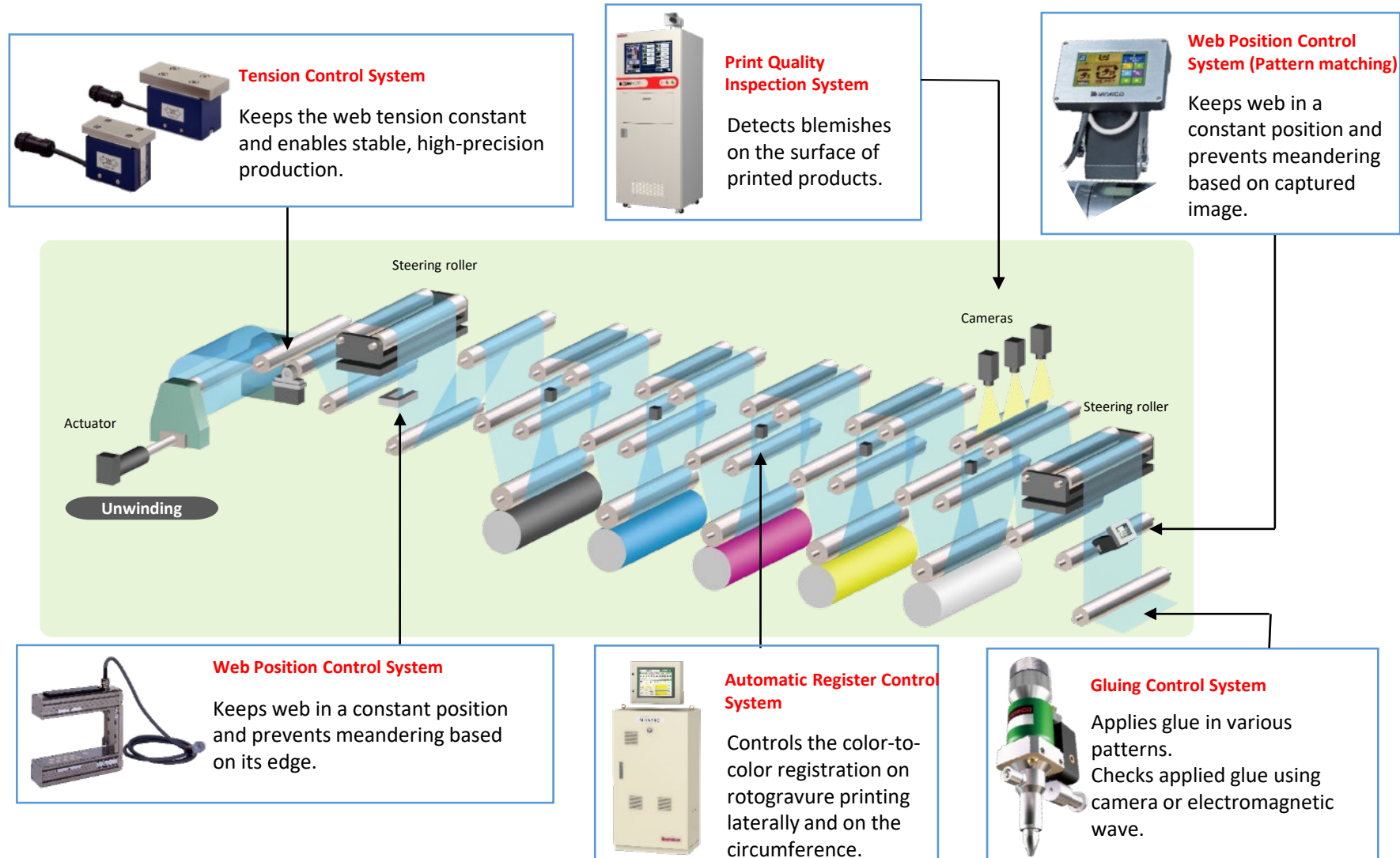


IMS X-ray Coating Weight Gauges

Measures the amount of zinc, chromium, and other substances adhering to the plate online.

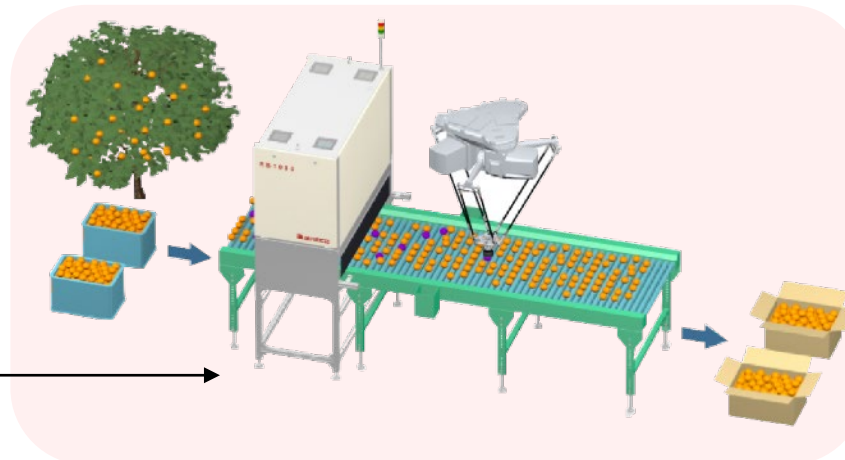
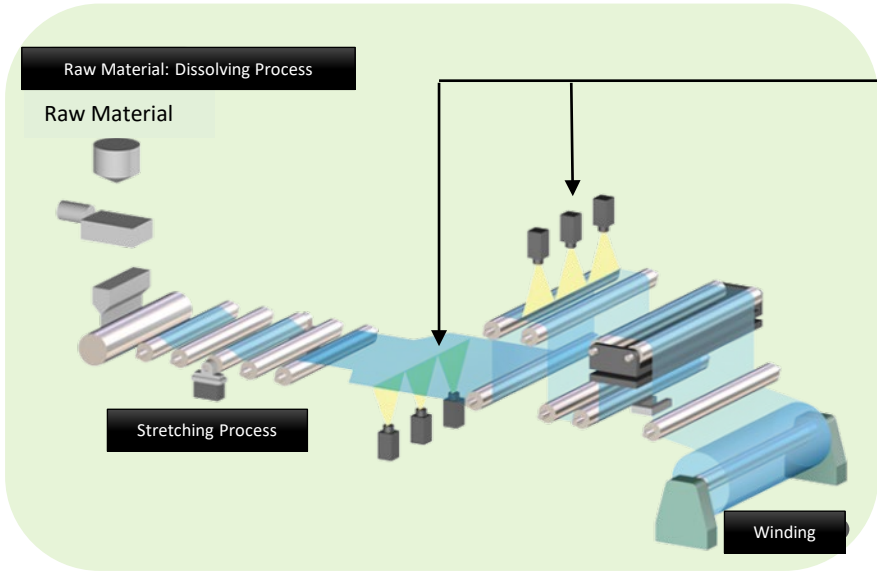
Control Equipment Business: Functional film, Soft packaging materials area

Markets position control equipment etc. for thin-sheet materials so-called 'Web', such as paper, film and foil



Inspection System Business

Quality inspection equipment for agricultural products and electronic components based on image processing technology, as well as radiation measurement instruments developed and manufactured by a group company, Ohyo Koken Kogyo Co., LTD.



Radiation measurement equipment



Small Item Monitoring System



Simple-Type Body Surface Contamination Monitor



Food Inspection Monitor With Sample Changer Trace Radioactivity Measurement Device



For Facility Monitoring Monitoring Post

Optics Business

The Optics business engages in the laser-related products cultivated over many years, specialized optical components requiring advanced technology handled by group company Kogaku Giken Corp., cutting-edge optical thin-film products manufactured by Keihin COAT Co., Ltd., and optical crystals and scintillator crystals produced by Ohyo Koken Kogyo Co., LTD.

- Main applications:
 - Semiconductor Inspection Equipment
 - Optical Equipment
 - Medical Equipment
 - Radiation measurement

Optical Components



Nonlinear optical crystal

CLBO elements suitable for wavelength conversion to deep-ultraviolet light are provided and used in advanced semiconductor inspection equipment, etc. Our unique processing technology has been highly evaluated by several semiconductor inspection equipment manufacturers around the world.

Polarizers

Offer polarizers to extract specific lights. Our polarizers have high transmittance and high extinction ratio for DUV.



Lasers



Deep UV fiber laser

Generate 199nm deep ultraviolet fiber laser that suitable for mask inspection. With regular maintenance once a year, the performance of the system is stable.

Optical coating



Optical filters, mirrors, AR, multilayer films

Provide high-quality products for a variety of cutting-edge fields, including medical equipment, laser equipment, and optical communication equipment, and also undertake prototype development.

Optical crystal



High-quality, large-diameter single crystals grown using the Bridgman-Stockbarger (drawing method). Used in high-precision optical products such as lenses and prisms.



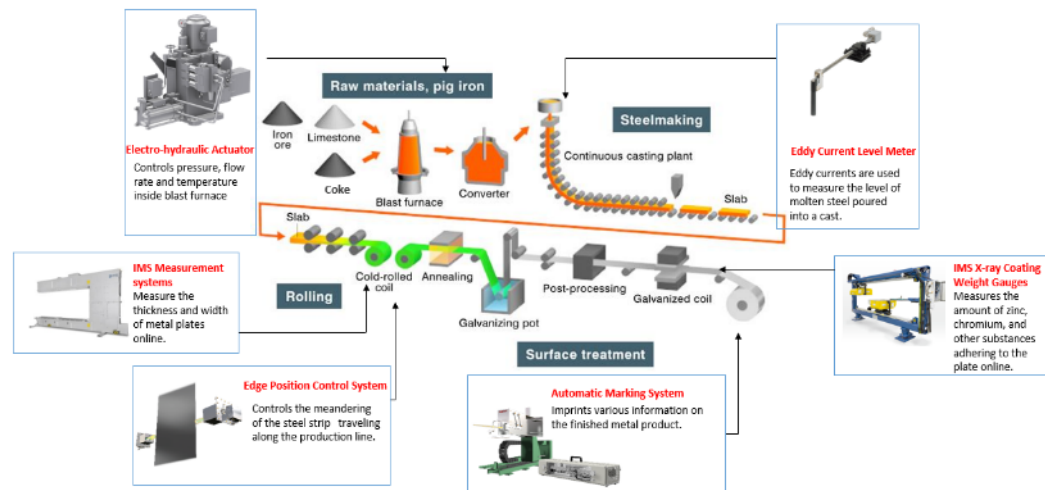
Scintillator crystal

A scintillator crystal that utilizes the phenomenon of fluorescence emitted when radiation strikes specific substances

Nireco Group's Core Strengths in Niche Markets

NIRECO

Process Control Systems / Marking Systems



For control systems and marking systems delivered to steel manufacturers in Japan, the company's proven track record and after-sales service are highly regarded for the company's reliability, enabling it to maintain a strong market share.

Web Position Control System



Keeps web in a constant position and prevents meandering based on its edge.

In the functional film and flexible packaging fields, the company maintains the top domestic market share with its edge-positioning systems and gluing inspection systems.

Gluing Inspection System



Inspects gluing for various product patterns and is essential for confirming sealing quality.

Kogakugiken Corp.

CLBO Crystal Processing

Under the corporate motto "The One and Only," the company continues to refine its proprietary technologies. It is the only company capable of commercial-level processing of nonlinear optical crystals (CLBO crystals), which are essential for DUV inspection systems.

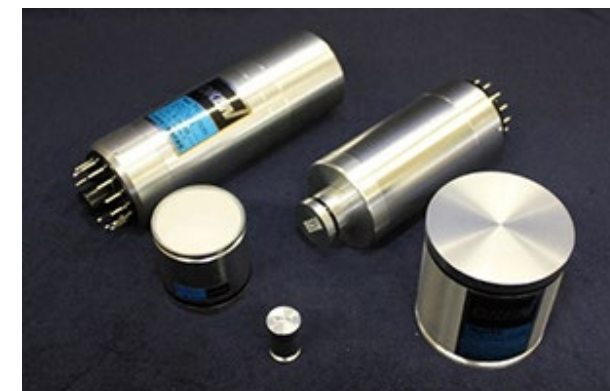


OKEN

OhyoKoken Kogyo Co., Ltd.

High-Performance Sodium Iodide (NaI(Tl)) Crystals for Scintillators

The company holds the top domestic market share in the production of sodium iodide (NaI(Tl)) scintillator crystals.



※ Top market-share status is based on our own research, including market surveys.

Optics Business

Kogakugiken Corp.



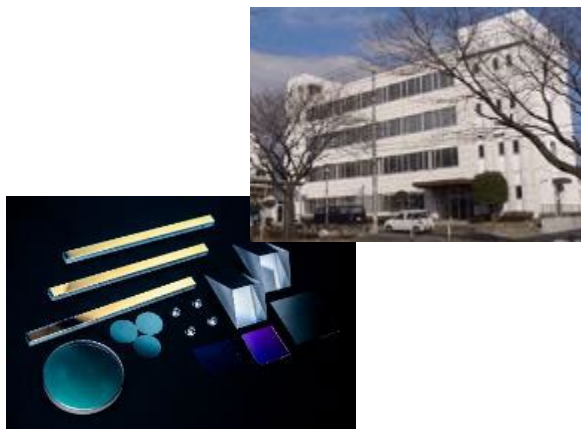
Developing, manufacturing and selling various optical products as waveplates and prisms. Kogakugiken has top-class technological capabilities that enable us to process CLBO crystals, which are used for wavelength conversion in DUV laser devices for commercial level.



KEIHIN COAT Co., Ltd.

京浜光膜株式会社 KEIHIN COAT Co., Ltd.

Developing, manufacturing and selling filters and mirrors by using optical coating technology. KEIHIN COAT provides products to various fields and also undertakes prototype development.



Optics and Inspection System Business

Ohyo Koken Kogyo Co., LTD.



Developing, manufacturing, and selling measuring instruments utilizing radiation measurement technology, as well as optical products and scintillators. The measuring instruments are widely used by local governments and public research institutions, and the technology is highly trusted for its reliability.

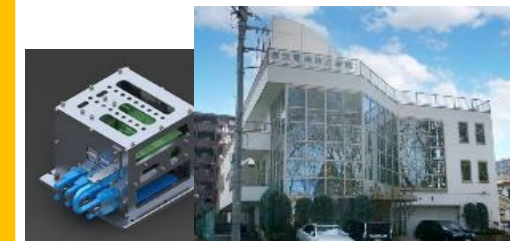


Others

SEIBU ELECTRIC CORPORATION



Developing and manufacturing electronic devices, information devices, and various other devices. SEIBU ELECTRIC undertakes various engineering design from board design to implementation and testing. The company has the technical capabilities to participate in the space industry of JAXA.



Nireco Group in Asia



尼利可自动控制机器（上海）有限公司 (NIRECO Automatic Controller (Shanghai) Co.,Ltd)

A Nireco group company in Shanghai, China.
The company manufacturing, selling and providing maintenance services for Chinese customers.



仁力克股份有限公司 (NIRECO Taiwan Corporation)

A Nireco group company in New Taipei City, Taiwan.
The company sells Nireco's products in the Asian region, mainly film and printing fields products and inspection systems.

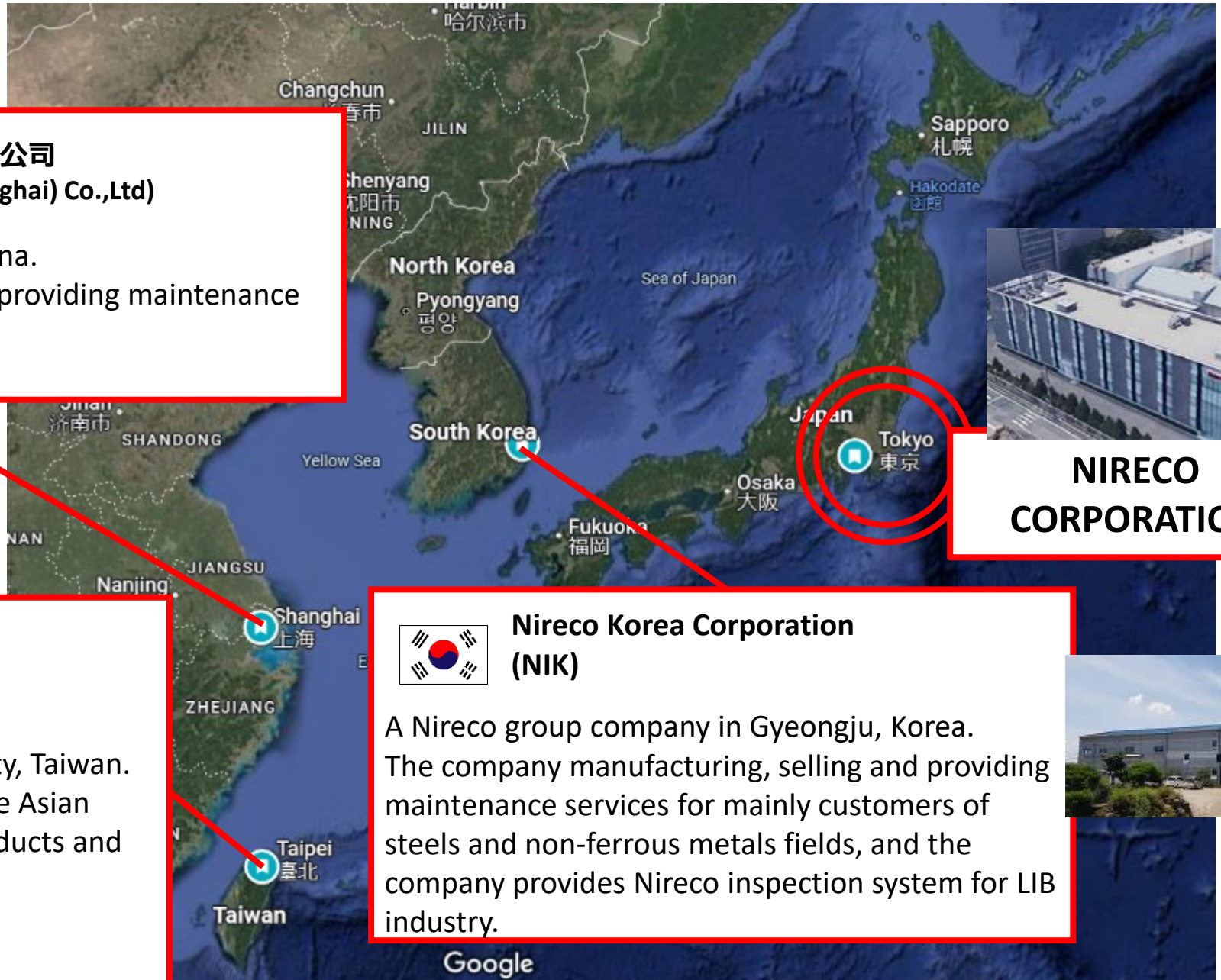


Nireco Korea Corporation (NIK)

A Nireco group company in Gyeongju, Korea.
The company manufacturing, selling and providing maintenance services for mainly customers of steels and non-ferrous metals fields, and the company provides Nireco inspection system for LIB industry.

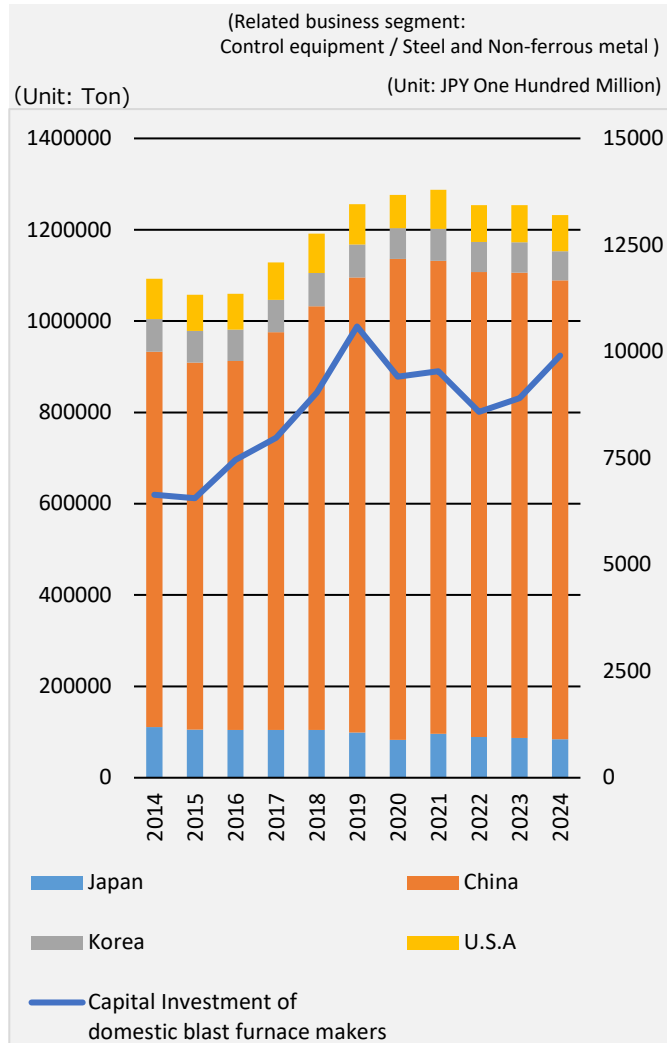


NIRECO CORPORATION



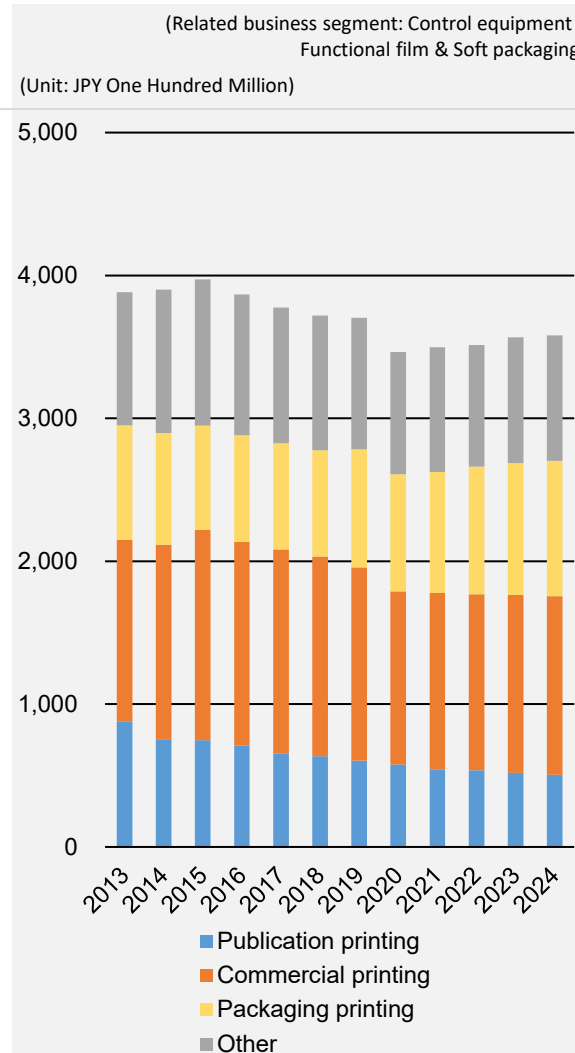
Market environment

Regional Crude Steel Production & Capital Investment by Major Domestic Blast Furnace Makers



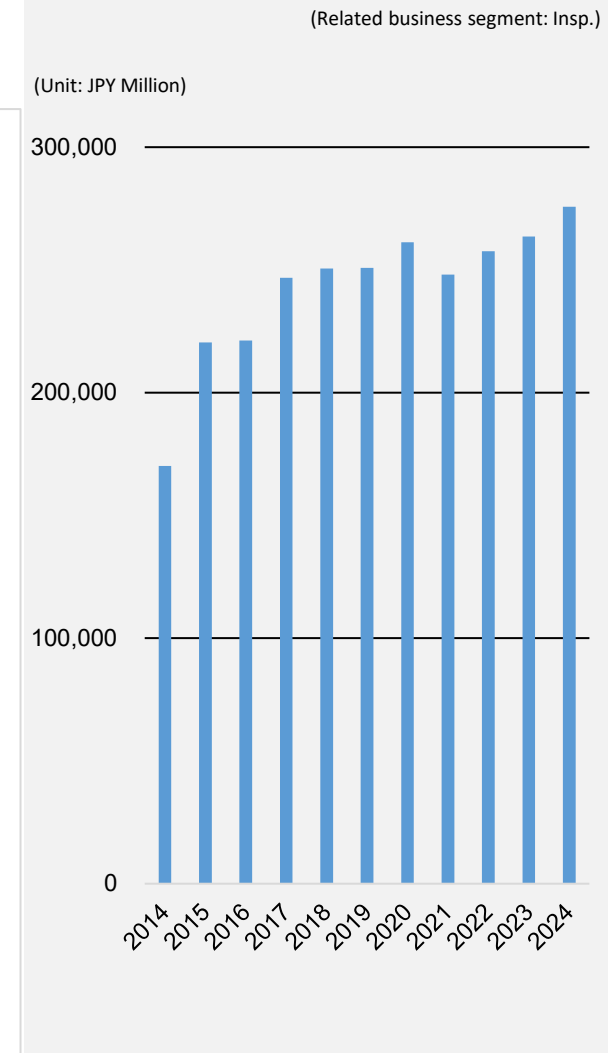
Source: world steel, Financial information of major Japanese manufacturers

Scale of Japan's Printing Market



Source: Based on industrial & production dynamics statistics

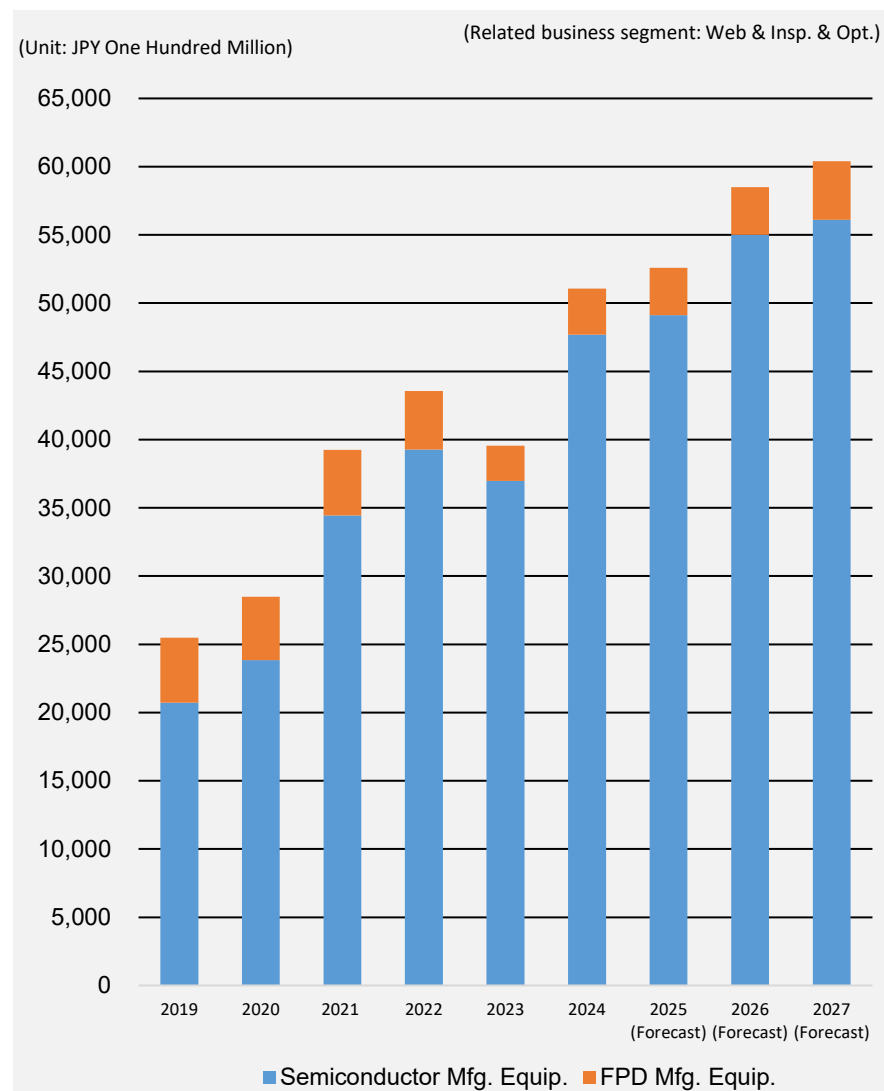
Japan Food Machinery Sales
(excluding processing machinery)



Source: The Japan Food Machinery Manufacturers' Association

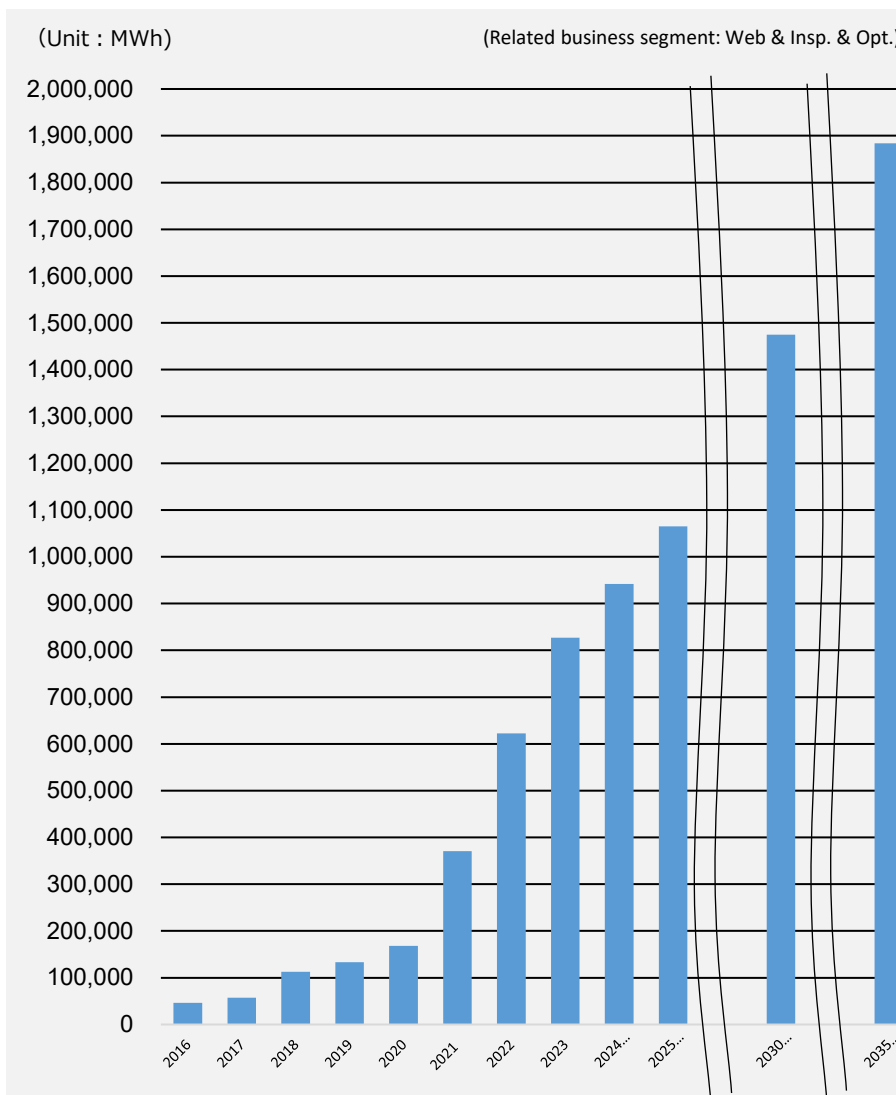
Market environment

Forecast of Demand for Semiconductor & FPD Mfg. Equip.



Source: Semiconductor Equipment Association of Japan

Automotive LiB World Market Forecast



Source: Yano Research Institute Ltd.

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